

Curriculum Vitae

Name N. RAVI SHANKER

Address [REDACTED] INDIA.

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Educational Qualification :

1. **B.Sc** (Physics), Loyola College, University of Madras, India [REDACTED]
2. **B.E.** (Electrical Technology and Electronics), Indian Institute of Science, Bangalore, India [REDACTED]
3. **P.G. Diploma in Management** – Indira Gandhi National Open University, New Delhi, India [REDACTED].
4. **Advanced Management Program (AMP) Certificate** – IESE, Barcelona (Spain) (2007) .

Experience:

Was a Member of **Indian Administrative Service** 1980 Batch (Uttarakhand Cadre). and retired as Chief Secretary, Govt of Uttarakhand (21/10/2014 to 31/7/2015).

(A) Assignments held in last 14 years (2000-2014)

1. Secretary to Government of India, Department of Administrative Reforms & Public Grievances-cum- Secretary Pensions & Pensioners Welfare(1/8/2014-20/10/2014).
2. Administrator, Universal Service Obligation Fund, Department of Telecommunications, Govt. of India and CMD, Bharat Broadband Network Limited (BBNL) (12/2011-7/2014)(In Rank of Additional Secretary/Secretary)
3. Additional Secretary/Joint Secretary, Department of Information Technology, Govt. of India and CEO, National Internet Exchange of India (NIXI) (09/2007-11/2011)
3. Principal Secretary/Secretary, Government of Uttarakhand (11/2000-09/2007)
 - (a) Principal Secretary/Secretary (Election) & Chief Electoral Officer [11/2000-09/2007].
 - (b) Principal Secretary/Secretary to Governor [11/2000-1/2007]
 - (c) Secretary (Education) [11/2000-07/2002]
 - (d) Secretary (Public Works) [8/2002-08/2004]
 - (e) Principal Secretary/Secretary (Irrigation & Power) [01/2005-09/2006]
 - (f) Principal Secretary (Forests & Environment, IT and Irrigation) [04/2007-09/2007]

(c)/(d)/(e)/(f) assignments has been in addition to (a) & (b).

(B) Assignments in Previous 20 years (1980-2000)

1. Probationer/ Sub –Divisional Magistrate (09/80 – 09/83)
2. Addl. Dist. Magistrate-cum-Chief Development Officer (09/83 – 05/86)
3. Joint Secretary (Urban Development) and Project Coordinator (Ganga Action Plan) (05/86 – 09/88), Govt. of U.P., Lucknow.
4. Collector-cum-District Magistrate (09/88 –07/89)
5. Joint Secretary/Special Secretary (Finance)cum-Addl. Director (National Savings) Govt. of U.P. (07/89 – 08/92)
6. Deputy Secretary, Ministry of Water Resources, Govt. of India (08/92 –06/93)
7. Secretary, Animal Welfare Board of India, Madras (Ministry of Environment and Forests),Govt. of India (06/93 –06/96)
8. Managing Director – UP Electronics Corporation Govt. of Uttar Pradesh (07/96 –02/97)
9. Secretary (Home), Govt. of Uttar Pradesh (02/97 –04/99)
10. Housing Commissioner, U.P. Housing & Development Board, Govt. of Uttar Pradesh (04/99-03/2000)
11. Secretary (Basic Education), Govt. of Uttar Pradesh (03/2000 – 11/2000)

Key professional achievements in last 15 years :

1. As Administrator, USOF (12/2011 – 7/2014) I was responsible for formulating and overseeing execution of schemes aimed at filling the gaps in rural areas on issues related to Telecom Infrastructure.

I was vested with the additional responsibility of being the CMD of BBNL an SPV (Special Purpose Vehicle) to establish the National Optical Fibre Network (NOFN).across 250,000 Village Panchayats. This NOFN Project entails laying of incremental optical fibre from block/sub-district head office to all 250,000 Village Panchayats across the country. The budget outlay for this project is Rs.20,000 crores (USD 4 billion). Pilot projects were completed and the stage was set for taking up the main project for execution over the next 3 years.

- 2 i) As Joint Secy ,Dept of IT, I was Country representative (09/2007 – 11/2011) on multi stakeholder group on IGF (Internet Governance Forum) and ICANN (Internet Corporation for Assigns Names & numbers). I contributed to the debate, dialogue and discourse in these bodies on public policy issues on internet governance and enhanced my country's position in these forums.
ii) In the Department of IT (09/2007 – 11/2011) I also initiated Manpower Development Schemes for the IT Sector – to enhance the professional competitive advantage of Indian IT professionals in the global arena. Facilitated the approval process for National Knowledge (NKN) project to connect Institutions of Higher Learning & Research across the country. Coordinated the formulation and approval process of Information Technology Investment Region (ITIR) Policy.
4. (a) Laid the framework for the harmonized development of Education sector, Highways sector & Hydro Power sector in the newly created State of Uttarakhand.
i) In the Education Sector [in the period 11/2000 – 07/2002] took up the challenge of paucity of teaching staff in Schools & Colleges by creating a mechanism of ParaTeachers for Primary Education, Secondary Education and Visiting Faculty for Colleges. Also put in place the framework for setting up a specialized Private

- Universities [Petroleum & Energy Studies/Heritage & Culture/Finance & Business studies] as well as a Unitary Character Advanced level General University.
- ii) In the Road Sector (in the period 8/2002 – 8/2004) systemized Road Network Planning and initiated several project works to connect various locations to promote tourism & foster socio-economic development in the hill region.
 - iii) In the Power Sector (in the period 1/2005-9/2006) set the pace for developing new hydro power projects by allocating projects in valley based approach to public sector units and transparent bidding mechanism to private sector units, thereby creating synergy of public-private participation. Also liaised with ADB & KFW to avail of soft loan to strengthen transmission system (ADB loan of \$300 million) & renovation-cum-modernization of old hydro power plants (KFW loan of \$100 million).

- (b) Guided the Electoral Administration of newly created State of Uttarakhand since inception for a continuous period of 7 years – undertaking delimitation exercise twice in this period and overseeing all elections to State Assembly & National Parliament.
5. As Secretary (Basic Education), Govt. of Uttar Pradesh laid the framework for expansion of World Bank funded District Primary Education Programme (DPEP) as part of the “**Education for All**” initiative and put in place the mechanism of Para Teachers for the Primary Education System. Also conceptualized & initiated a mass communication campaign “**Go to School**” to increase participation & enrollment.
 6. As Housing Commissioner, Govt. of Uttar Pradesh planned & initiated Public Housing programmes across the State; laid the framework for acquiring land & creating a land bank to be leveraged over the next decade and also conceptualized & initiated action for creating a new Sub-City within the State capital to cater for future growth.
 7. As Secretary (Home), Govt. of Uttar Pradesh embarked on Technology induction for upgrading the police services across the State. Led a team of police officials on a study visit of NYPD to induct them into modern police practices for suitable adaption in Indian conditions.

Training Programmes attended in last 2 years:

- 1) Leading Economic Growth (1 week – Feb., 2013) – Harvard University (Kennedy School)
- 2) Leadership & Strategic Thinking (1 week – Oct 2013) – Cambridge University(Judge Business

Core Competencies

1. Ability to work across sectors

- (i) Technology – ICT (IT & Telecom)
- (ii) Infrastructure – Power, Roads, Housing & Urban Development.
- (iii) Social Sector – Education, Rural Development.

2. Cross Functional Experience/ Skill sets.

- (i) Policy Planning, Management & Administration.
- (ii) Project Management.
- (iii) Finance & HR related functions.

3. Personal Attributes

- (i) Strategic & systems oriented thinking.
- (ii) Ability to work with multi-stakeholders.
- (iii) Excellent communication skills.
- (iv) Languages skills (Read/speak/write) – English, Hindi & Tamil