

CURRICULUM VITAE

September 2015

NAME: Margaret Megan Richards

LANGUAGES: English, French, Spanish, Greek

EDUCATION: Bachelor of Laws LL.B. 1988
Master of Public Administration M.P.A. 1976
Bachelor of Science B.Sc. 1974

PROFESSIONAL QUALIFICATIONS: Member of New York State Bar since 1991

EMPLOYMENT:

European Commission

Information Society and Media DG (DG INFSO May 2009 - June 2012/Communication Networks, Content and Technology from July 2012)

Duties:

October 1, 2013 to present:

Principal Adviser (Fellowship at Harvard 30 August 2013- 30 June 2014) responsible primarily for internet governance issues and in particular the Internet Governance Task Force.

July 1, 2012 to September 31, 2013:

Director, Coordination. Responsible for overall coordination of the Digital Agenda for Europe, the research and innovation programmes managed by the Directorate General, and for economic and statistical analysis and evaluation.

February 1, 2012 to September 5, 2012:

Acting Deputy Director General responsible for Directorates A, B, C, R and S (policy, regulatory and research aspects as well as human and financial resources) and aspects regarding IGF and WCIT to end December 2012.

April 1, 2011 to June 30, 2012:

Director of Converged Networks and Services. Responsible for management of the directorate's research, innovation and policy activities, including development of the European cloud computing strategy.

May 1, 2009 to March 31, 2011:

Director of General Affairs. Responsible for inter-institutional relations, planning and programming, legal issues, communication and management issues such as internal controls, corporate planning, and monitoring.

Joint Research Centre (JRC) Sept 2006- April 2009

Duties:

September 16, 2006 to April 30, 2009:

Director of Programme and Resource Management (changed to Resource Management as from 1.04.07 as per organigramme change foreseen before my appointment). Responsible for human resource management and training, budget and financial planning and

management, internal controls, corporate planning, and monitoring.

Research DG (DG RTD)

Sept 1993-Sept 2006

Duties:

September 15, 2002 to September 15, 2006:

Head of Unit, central legal unit, "Horizontal and Regulatory affairs". Involves developing and interpreting new legal and regulatory provisions and bases for Community RTD Framework Programmes, including legislative instruments such as rules for participation, contribution to impact assessment; interpretation and management of contracts for research projects (including intellectual property issues, financial and legal issues, recoveries etc.); relations with Court of Auditors and Ombudsman on those issues; and the normal management duties of a head of unit.

January 1999-September 2002:

From 1/01/99 to 16/05/99 Acting Head of Unit; from 16/05/99 **Head of Unit** - Administration and Finance Unit for Growth Programme, Directorate C (duties as below plus personnel, archives). From 1/01/01 **Head of Unit**, Administration and Finance Unit, Directorate G, Growth Programme, Research Actions for Industrial Production - additional duties: evaluation, IT management for Directorate G.

October 1994-December 1998

responsible for the contract cell, Directorate C: involving contract negotiation and development of new contract types, contract interpretation, and management of contract service (including payments, audits and contract preparation) for Brite-Euram and Standards, Measurements and Testing Programmes

September 1993-October 1994

scientific officer responsible for research and technological development projects for small and medium enterprises (CRAFT)

DG XXIII.B.3

Auxiliary staff

Sept 1991-June 1993

Duties: research and technological development programmes for small and medium enterprises: administering the VALUE-SME pilot action in cooperation with DG XIII, developing and administering the Euromanagement pilot action for standardization and certification problems facing SMEs, administering the DG XXIII seed capital fund pilot action

Previously

Department of Finance

Economist:

Ottawa, Ontario, Canada

October 1980 to June 1989

International Finance (seconded to **IDB** 1982-1984)

and Development Division (leave from 1985-1989 - see below)

Duties: World Bank desk officer: financial, developmental and policy interests African Development Fund and Bank desk officer: financial, developmental and policy interests, Canadian development assistance policy, Development Assistance Committee (OECD), IMF/IBRD Development Committee Task Force on Concessional Flows, Task Force on Non-Concessional Flows Country reviews and consultative groups: Africa and Asia (economic analysis, development policy analysis) UNDP, UN Specialized Agencies, World Food Programme UN Conference on Least

Developed Countries

Tax Analysis Division part-time Sept/86 - April/87

Duties: Registered Retirement Savings Programme
revision, responses to public queries

**Inter-American
Development Bank**
Washington, D.C., USA

**Technical Assistant:
Aug 1982 to Dec 1984**

Duties: Analysis and assessment of all loan proposals, amendments and policies (financial, operating etc) brought before the Board of Directors, briefing Executive Director preparation of Board interventions, resolving procurement disputes, Sixth General Increase of Resources: Liaison with NGOs, interest groups, others on issues related to IDB activities

**Export Development
Corporation**
151 O'Connor Street
Ottawa, Ontario, Canada

**Policy Analyst: Feb
1978 to August 1979**

Duties: Export credit policy, particularly with respect to obligations under international agreements (OECD and Berne Union), monitoring of policies of other export credit agencies Part of team which introduced Task Forces on policy issues including technical reviews of insurance and lending operations (Risk Assessment Panel)

**United Nations
Development Programme**
1 UN Plaza
New York, N.Y., USA
(posted to Brazzaville, Congo)

**Junior Professional
Officer: September
1976 to Jan 1978**

Duties: Programme monitoring of all UNDP projects in the Congo involving: correspondence between UN Headquarters and the Government of the Congo, preparation of project documents and development of new projects, assessment and follow-up of project implementation (often in the field), examination of project progress reports, assistance with project evaluation/follow-up, monitoring of completed project. Financial monitoring of all projects. Annual report on external technical assistance to the Congo

Thames Water Authority
Directorate of
Resource Planning
Reading, Berkshire, England

**Planning Officer:
June 1975-Aug 1975**

Duties: Assist in the development of a five-year plan to determine priorities for projects in the Thames catchment area, assist in establishing planning criteria for the Thames Water Authority. Analyze the existing water licensing policies of the Authority and propose alternative methods of water resource management

ACADEMIC PROGRAMME:

2013-2014 EU Fellow, Weatherhead Centre for International Affairs, Harvard University Boston, USA

██████████ University of Ottawa **LL.B.** Ottawa, Canada
International public and private law concentration,
Common Law programme: contracts, torts, criminal,
constitutional, administrative, civil procedure,
moot court; options: competition law,
medical/legal, comparative constitutional law

██████████ Institut d'etudes politiques Paris
Intitut d'etudes du developpement economique et
social Paris
Development economics, international economics

██████████ University of Victoria **M.P.A.** Victoria, Canada
Economic, policy and political analysis,
foreign policy, international organisations,
domestic and international resource management

THESIS TOPIC: Water Abstraction Licensing Policies
and Resource Management Alternative for the
Thames Water Authority (1976)

██████████ University of Alberta **B.Sc.** Edmonton, Canada
Major in biology, minor in anthropology