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Dear Sir,

This is an application to volunteer for the review team "Ensuring accountability, transparency and the interests of global Internet users" called for by the Affirmation of Commitments.

The task given to this team is both crucial and exciting: ensuring accountability, transparency and the interests of the users is a key element for ICANN's long-term future. The review of these topics requires from team members a good background on ICANN: where it comes from, how it works, why it works this way, and where it can do better. For this, good hindsight is also essential, to acknowledge the progress made, but also the improvements that are still necessary for ICANN to be up to its missions.

I have been involved in ICANN since its outset in 1998 and was even involved in the preliminary work that led to its creation (Geneva meeting in July 98 and subsequent meetings). France Telecom is a member of the ISPCP constituency and I have represented the company since the creation of the constituency. I regularly attended ICANN meetings, including the most recent ones (Paris, Mexico, Sydney, Seoul), focusing on GNSO policy issues, GNSO structural review, ICANN's strategic plan, institutional issues and the JPA.

I therefore participated in the gradual evolution of the organisation but have also seen the growing expectations of the whole Internet community it has generated over the years.

More generally, I have a thorough knowledge of the Internet ecosystem: I have been deeply involved in Internet-related projects since 1994, at INRIA (French National Research Institute in Information Technology) and in my subsequent appointments at the French Ministry of Industry and at France Telecom. My technical background gives me a good understanding of the issues related to the evolution of the naming and addressing system and of the Internet in general.

Through my wide professional experience in the academic world, research community, public sector and the industry, I developed the ability to handle complex problems, in their multidimensional, strategic and international dimensions. I have also learned to understand positions expressed by various stakeholders of different cultural backgrounds and help find a balanced view for the global benefit of the community.

In my position as Vice-President of R&D Governance, I also led a participatory review of our R&D activities based on an empowerment evaluation method involving all concerned stakeholders: researchers, engineers, marketing experts and management teams all played an active role in the evaluation process that decided on our R&D strategy. I am convinced such first-hand experience with a consensus-based evaluation methodology would be beneficial within the panel of reviewers.

The AOC is a very crucial step in the history of ICANN. I am committed to devote my time and energy to the review process.

Thank you for your consideration. I am at your disposal should you require further information

Best regards,

Olivier Muron