

MEMORANDUM OF UNDERSTANDING

between the

**FEDERACIÓN DE CÁMARAS DE TECNOLOGÍA,
EL CARIBE, ESPAÑA Y PORTUGAL**

(ALETI)

and the

**INTERNET CORPORATION FOR ASSIGNED
NAMES AND NUMBERS
(ICANN)**

2025

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(ALETI)**

and the

INTERNET CORPORATION FOR ASSIGNED NAMES AND NUMBERS (ICANN)

This Memorandum of Understanding ("MoU") is entered into between the Federación de Cámaras de Tecnología, El Caribe, España y Portugal (ALETI), a non-profit federation incorporated under the laws of Uruguay, representing the Technology Chambers of Ibero-America, the Caribbean, Spain, and Portugal, with headquarters located at Plaza Independencia 831, Office 509, Montevideo, Uruguay; and the Internet Corporation for Assigned Names and Numbers, a non-profit corporation registered under the laws of the State of California, USA, with headquarters located at 12025 Waterfront Drive, Suite 300, Los Angeles, CA 90094-2536, USA ("ICANN").

Hereinafter, ALETI and ICANN are collectively referred to as the "Parties" and individually as a "Party."

Whereas:

- **ALETI** was launched as an international non-profit federation in 1998. Its mission includes bringing together people and technology chambers from the region to exchange experiences, participate in events and forums, and foster leadership in technology areas across Ibero-America, the Caribbean, Spain, and Portugal.
- **ALETI** has significantly contributed to various educational activities and shares best practices in all fields of technology within the region.
- **ICANN's** mission is to coordinate, at the overall level, the global Internet's system of unique identifiers, and in particular to ensure the stable and secure operation of the Internet's unique identifiers, and that ICANN is acting to follow its mission, commitments and core values as set forth in Sections 1.1 and 1.2 of the ICANN Bylaws.
- **ICANN** has five regional offices in Los Angeles (headquarters), Brussels, Istanbul, Montevideo, and Singapore. As a global multistakeholder organization, ICANN facilitates the security, stability, and resilience of the Internet's unique identifier systems through coordination and collaboration.
- **ICANN**, as a global multistakeholder organization, is committed to performing its role in an open, accountable, and transparent manner, inclusive of the diversity of stakeholders in the broader Internet ecosystem.
- The cooperation between the Parties would promote shared objectives, foster mutual collaboration, and strengthen cooperation in the areas of Internationalized Domain Names (IDNs) and the development of Universal Acceptance (UA) globally.

NOW, THEREFORE, for the purpose of seeking increased cooperation and collaboration, the Parties have agreed to enter into this Memorandum of Understanding (MoU), under the following terms:

Article 1 - Objectives

The objective of this MoU is to strengthen the relationship between ALETI and ICANN to continue cooperation and coordination between the Parties in areas of common interest, in accordance with and as appropriately limited by their respective bylaws and missions. The Parties agree, within their respective remits, to continue their cooperative working relationship to promote UA globally.

The establishment of a mutual framework for cooperation will facilitate the cooperation between the Parties in areas of common interests, with the aim to explore cooperation and possibilities for greater complementarity, subject to the respective internal objectives, functions, policies and procedures of the Parties.

Article 2 - Nature of Commitments

This MoU is a non-binding statement of the mutual intentions of the Parties. The execution of any specific activities or projects under this MoU will require the signing of a separate and formal agreement between the Parties, documenting the relevant activity or project and outlining each Party's obligations.

The Parties to this MoU will explore and identify various areas and concrete activities where effective and practical cooperation may be possible, as well as ways and means for carrying out joint cooperation efforts. Any exchange of information concerning projects or programs of the Parties shall be subject to the policies and procedures of the respective organizations.

The Parties will collaborate to share relevant information to enhance collaboration, including publications, surveys, reports, and research findings. However, neither Party is under any obligation to share its confidential information if it deems that sharing such information would be contradictory to its institutional or business interests, or its rights.

Article 3 - Scope of Cooperation

Within their respective remits, possible areas of cooperation hereunder may include the following (but not be limited to):

3.1 Technical Collaboration and Research

- Jointly identify, design and conduct joint technical or academic research projects on relevant topics, including but not limited to, technical studies to identify gaps in Universal Acceptance (UA) technology support and disseminate the results of such technical studies to relevant stakeholders.

3.2 Educational and Capacity-Building Activities

- Jointly promote and develop training and capacity building events to raise awareness and build capacity on topics where the missions of ICANN and ALETI intersect, including but not limited to, promoting UA readiness among relevant stakeholders.

3.3 Community Outreach and Engagement Activities

- Jointly promote and develop community outreach and engagement activities, such as community discussions and capacity development sessions to support relevant stakeholders to engage with ICANN in policy development in relation to the Internet's unique identifier systems.
- Jointly develop and contribute to blogs, commentaries, and other relevant publications and materials related to IDNs and UA, as deemed appropriate.

3.4 Information Sharing

- Exchanging non-confidential information and materials of mutual interest that further the Parties' missions, e.g., on IDNs and UA, and sharing the work conducted by one Party to the other Party, e.g., the UA-readiness reports published by ICANN and relevant community related efforts.

Article 4 - Financial Commitments

The Parties agree to use their own funds or financial resources to fulfill their respective responsibilities under this MoU. This MoU shall not cause any financial obligations on either Party hereto as a result of enforcing any of its rights or executing any of its obligations hereunder.

Article 5 - Relationship Between the Parties

The Parties are independent entities. Neither is a partner, agent, or employee of the other. Neither Party shall have the authority to make any statements, representations, or commitments of any kind, or to take any action that shall be binding on the other Party.

Article 6 - Confidentiality

Each Party agrees to take all necessary measures to maintain the confidentiality of information provided by the other Party, including where it involves their representatives, employees, sub-contractors and, more generally, their officers. In the event that it may be deemed appropriate during the collaboration of the Parties, the Parties may enter into appropriate confidentiality agreements governing each Party's responsibility for handling the confidential information of the other Party.

Neither Party shall disclose confidential information accessed or developed pursuant to this MoU, provided such information has been classified as confidential.

Article 7 - No Liability

For the avoidance of doubt, no breach of an obligation contained in this MoU or performance or non-performance under this MoU shall give rise to any monetary liability by one Party to another.

Article 8 - Channels of Communication

For the purpose of facilitating the implementation of the working arrangements to be established by the Parties in the framework of this MoU, the contacts for communication in the first instance for the Parties will be:

For ALETI

For the attention of:

Juan Francisco Martinez Lara, President

Federación de Cámaras de Tecnología, El Caribe, España y Portugal (ALETI)

Plaza Independencia 831, Office 509, Montevideo, Uruguay

Phone: + (503) 7887 2003

Email: juan.martinez@consisa.com

For ICANN

For the attention of:

Rodrigo de la Parra, Vice President, Stakeholder Engagement & Managing Director, Latin America and the Caribbean

with a required copy to the office of the General Counsel

12025 Waterfront Drive, Suite 300,

Los Angeles, CA 90094

USA

Phone: +1 (310) 301 5800

Email: rodrigo.delaparra@icann.org

Either Party may, by notice in writing to the other Party (including email), designate additional representatives, or substitute representatives for those designated in this Article. Any press release, public announcement or public statement of any kind by a Party regarding this MoU or the projects and/or efforts contemplated herein requires the prior consultation with a written consent of the other Party, which consent shall not be unreasonably withheld.

Article 9 - Dispute Resolution

Any disputes or difference that may arise between the Parties hereto, relating to the interpretation and/or implementation of this MoU, shall be amicably settled between the Parties through negotiation and consultation means.

Article 10 - Amendments

This MoU may be amended with the written consent of both Parties. Any such amendment shall form an integral part of this MoU and shall take effect as of the date of signature thereof.

Article 11 - Entry into Force, Duration, and Termination

This MoU shall enter into force on the date of its signature by both Parties and remains in effect unless terminated by either Party sending an advance written notice to the other. This MoU shall terminate six (6) months after the date of receipt of such notice. Notwithstanding its termination, the provisions of this MoU shall survive to the extent necessary to permit an orderly settlement of accounts between the Parties and to bring ongoing activities to a proper close.

Article 12 - Privileges, Immunities, and Facilities

Nothing in this MoU may be interpreted or construed as a waiver, express or implied, or a modification, of the privileges, immunities and facilities to which ALETI and ICANN enjoy by virtue of the international agreements and national laws applicable to each.

Article 13 - Compliance with Laws

Notwithstanding the provision of Article 3 herein, nothing in this MoU obligates either Party or its affiliates to engage in or support transactions or activities contrary to or in violation of any of the laws applicable to either Party or its affiliates.

ALETI will not directly or indirectly use, or facilitate the use by any other person of, any funds received from ICANN pursuant to this MoU and/or any other formal agreement(s) entered into by the Parties as envisioned in Article 2 herein: (i) to fund any activities or business of, or with, any person or entity that is listed on any list of the targets designated pursuant to any and all economic or financial sanctions imposed, administered or enforced from time to time by the U.S. government, including those administered by the Office of Foreign Assets Control of the U.S. Department of the Treasury, the U.S. Department of State, the U.S. Department of Commerce, or through any existing or future statute or a signed, written, and published directive from the President of the United States ("Sanctions"); (ii) to fund any activities or business of, or with, any person or entity that is located, organized or resident in Cuba, Iran, North Korea, Syria, or the Crimea, Donetsk People's Republic, or Luhansk People's Republic regions of Ukraine, or any other location that is designated as a Sanctions target pursuant to a territorial or country-based Sanctions program (a "Sanctioned Country"); (iii) to fund any activities or business of, or with, any entity that is 50 percent or more owned by a Sanctioned person or entity; or (iv) in any other manner that would cause ICANN to be in breach of any economic or financial sanctions imposed, administered or enforced from time to time by the U.S. government.

Article 14 - Assignment or Transfer to Third Parties

The responsibilities of the Parties arising under this MoU are not assignable or transferable, except as set forth in this MoU. Any attempt to transfer or assign such responsibilities, including by operation of law, shall be considered null and void unless there is a prior written approval by both Parties.

Article 15 - Intellectual Property Rights

All materials provided by one Party ("the Disclosing Party") to the other ("the Receiving Party") shall remain the property of the Disclosing Party, unless otherwise agreed. The Receiving Party may use these materials with the prior written consent of the Disclosing Party. Any Intellectual Property ("IP") arising out of any specific activities or projects will be governed under the terms and conditions of a separate and formal agreement to be executed between the Parties, outlining each Party's obligations thereto.

Neither Party may use the logo, name and/or trademarks of the other Party without its prior written approval. No right or interest of any of the Parties is hereby assigned, transferred, licensed or granted under any patents, trademarks or other intellectual property rights, by virtue of this MOU.

IN WITNESS WHEREOF, the Parties, each through its duly authorized representative, have signed this MoU in two (2) originals in the English language on the dates indicated below.

For and on behalf of



Federación de Cámaras de
Tecnología, El Caribe, España y
Portugal (ALETI)

Juan Francisco Martinez Lara

President

ALETI

Date: 10 / 10 2025

Place: San Salvador
El Salvador

For and on behalf of



The Internet Corporation for Assigned
Names and Numbers (ICANN)

Kurt Erik Lindqvist

President and Chief Executive Officer

ICANN

Date: 13 October 2025

Place: Los Angeles, USA