

<b>ATRT Recommendation (* indicates ATRT “high priority”)</b>	<b>Proposed Committee</b>
<b>1. Board should establish formal mechanisms for identifying collective skill-set required by Board.</b>	<b>BGC</b>
<b>Ranking Board skill-sets against similar corporate &amp; other governance structures.</b>	<b>BGC</b>
<b>1.b Tailoring required skills to suit ICANN’s unique structure &amp; mission through open consultation process, including with SOs &amp; ACs.</b>	<b>BGC</b>
<b>1.c. Reviewing these requirements annually, &amp; provide as formal starting point for each NomCom.</b>	<b>BGC</b>
<b>1.d. Publishing outcomes &amp; requirements as part of NomCom’s call-for-nominations.</b>	<b>BGC</b>
<b>2. Board should regularly reinforce &amp; review training &amp; skills building programs.</b>	<b>BGC</b>
<b>3. Board &amp; NomCom should increase transparency of NomCom’s deliberations &amp; decision-making process; e.g. explain timeline, skill-set criteria before process starts, &amp; explain choices made at the end</b>	<b>BGC</b>
<b>4. Board should continue to enhance Board performance &amp; work practices.</b>	<b>BGC</b>
<b>5. Board should implement compensation scheme for voting Board Directors</b>	<b>BGC</b>
<b>6. Board should clarify the distinction between issues that are subject to ICANN’s policy development processes &amp; those matters that are within the executive functions performed by staff &amp; Board, and develop complementary mechanisms for consultation in appropriate circumstances with the relevant SOs &amp; ACs on administrative &amp; executive issues that will be addressed at Board level.</b>	<b>BGC</b>
<b>7.* Board should: 7.1* Promptly publish all appropriate materials related to decision-making processes – including preliminary announcements, briefing materials provided by staff &amp; others, detailed Minutes, &amp; individual Directors’ statements relating to significant decisions</b>	<b>BGC</b>
<b>7.2* Publish a “thorough &amp; reasoned explanation of decisions taken, the rationale thereof, &amp; the sources of data &amp; information on which ICANN relied” &amp; “ICANN should also articulate that rationale for accepting or rejecting input received from public comments &amp; the ICANN community, including [SOs &amp; ACs].”</b>	<b>BGC</b>
<b>8. Board should have a document produced &amp; published that clearly defines the limited set of circumstances where materials may be redacted &amp; that articulates the risks (if any) associated with publication of materials. These rules should be referred to by the Board &amp; staff when assessing whether material should be redacted &amp; cited when such a decision is taken.</b>	<b>BGC</b>
<b>9.* Board, acting through the GAC-Board joint working group (JWG), should clarify what constitutes GAC public policy “advice” under the Bylaws</b>	<b>Board/ GAC Joint Working</b>

	<b>Group</b>
<b>10.* Board, acting through the JWG, should establish a more formal, documented process by which it notifies the GAC in writing of matters that affect public policy concerns to request GAC advice ICANN should develop an on-line record of each request to, &amp; advice received from, the GAC along with the Board’s consideration of &amp; response to each advice.</b>	<b>Board/ GAC Joint Working Group</b>
<b>11.* Board &amp; GAC should work together to have the GAC advice provided &amp; considered on a more timely basis; Board, acting through the JWG, should establish a formal, documented process by which the Board responds to GAC advice. This process should set forth how &amp; when the Board will inform the GAC, on a timely basis, whether it agrees or disagrees with the advice &amp; will specify what details the Board will provide to the GAC if it disagrees with the advice; process should also set forth procedures by which GAC &amp; Board will then “try in good faith &amp; in a timely efficient manner, to find a mutually acceptable solution.” Consider establishing other mechanisms by which Board &amp; GAC can satisfy the Bylaw provisions relating to GAC advice.</b>	<b>Board/ GAC Joint Working Group</b>
<b>12. Board, acting through the JWG, should develop &amp; implement a process to engage the GAC earlier in the policy development process.</b>	<b>Board/ GAC Joint Working Group</b>
<b>13. Board &amp; GAC should jointly develop &amp; implement actions to ensure that GAC is fully informed of ICANN policy agenda &amp; policy staff is aware of/sensitive to GAC concerns; may wish to consider changes to role of ICANN staff support relating to communication with &amp; support to GAC, &amp; whether Board &amp; GAC would benefit from more frequent joint meetings.</b>	<b>Board/ GAC Joint Working Group</b>
<b>14. Board should endeavor to increase the level of support &amp; commitment of governments to the GAC process; encourage member countries &amp; organizations to participation in GAC &amp; place particular focus on engaging nations in developing world &amp; need for multilingual access to ICANN records; Board also should work with GAC to establish a process to determine when &amp; how ICANN engages senior govt. officials on public policy issues on a regular &amp; collective basis to complement existing GAC process.</b>	<b>BGRC in coordina- tion w/ Board/ GAC Joint Working Group</b>
<b>15.* Board should direct the adoption of, &amp; specify a timeline for the implementation of, public Notice &amp; Comment processes that are stratified (e.g. Notice of Inquiry, Notice of Policy Making) &amp; prioritized; prioritization &amp; stratification should be established based on coordinated community input &amp; consultation with Staff.</b>	<b>PPC</b>
<b>16.* Public notice &amp; comment processes should provide for both distinct “Comment” cycle &amp; a “Reply Comment” comment cycle that allows community respondents to address &amp; rebut arguments raised in opposing parties’ comments.</b>	<b>PPC</b>
<b>17.* Timelines for public Notice &amp; Comment should be reviewed &amp; adjusted to provide adequate opportunity for meaningful &amp; timely comment; Comment &amp; Reply Comment periods should be of a fixed duration.</b>	<b>PPC</b>

<b>18. Board should ensure access to, documentation within, policy development processes &amp; multi-lingual access to maximum extent feasible.</b>	<b>PPC</b>
<b>19. Board should publish its translations (including rationale) within 21 days of take a decision (in languages called for in ICANN Translation Policy).</b>	<b>BGC</b>
<b>20. Board should ensure that all necessary inputs that have been received in policy making processes are accounted for &amp; included for consideration by the Board; to assist this the Board should adopt &amp; post a mechanism (e.g. checklist or decision template) that certifies what inputs have been received &amp; are included for Board consideration.</b>	<b>BGC</b>
<b>21. Board should request staff to work on process for developing annual work plan that forecasts matters that will require public input.</b>	<b>PPC</b>
<b>22. Board should ensure that senior staffing arrangements are appropriately multi-lingual, delivering optimal levels of transparency &amp; accountability to community.</b>	<b>EXEC</b>
<b>23.* Board should implement IIC Rec. 2.7 that calls on ICANN to seek input from a committee of independent experts on the restructuring of its three review mechanisms; see ATRT guidance for review, including direction to look at mechanisms in IIC Rec. 2.8 &amp; 2.9; upon receipt of experts' final report, Board should take actions on the recommendations .</b>	<b>BGC</b>
<b>24. Assess Ombudsman operations &amp; relationship between Board &amp; Ombudsman, &amp; if needed, bring into compliance with internationally recognized standards for Ombudsman function &amp; Board supporting the function</b>	<b>BGC</b>
<b>25. Clarify standard for Reconsideration requests with respect to how it is applied &amp; whether the standard covers all appropriate grounds for using the Reconsideration mechanism.</b>	<b>BGC</b>
<b>26. Board should adopt a standard timeline &amp; format for Reconsideration Requests &amp; Board reconsideration outcomes that clearly identifies the status of deliberations &amp; then, once decisions are made, articulates the rationale used to form those decisions.</b>	<b>BGC</b>
<b>27. Board should regularly evaluate progress against these recommendations &amp; the accountability &amp; transparency commitments in the AoC, &amp; in general analyze the accountability &amp; transparency performance of the whole organization to annually report to the community on progress made &amp; to prepare for the next ATRT review; all evaluation should be overseen by Board.</b>	<b>EXEC</b>
<ul style="list-style-type: none"> <li>• <b>Reporting - ATRT asks the Board to provide a status report on all recommendations at the March 2011 ICANN meeting and a more formal report at the June 2011 ICANN meeting detailing:</b> <ul style="list-style-type: none"> <li>• <b>- Which recommendations have been fully implemented;</b></li> <li>• <b>- The status and schedule for implementing the remaining recommendations; and</b></li> <li>• <b>- The recommendations which the Board has concluded it cannot implement including a detailed explanation as to why the recommendations cannot be implemented.</b></li> </ul> </li> </ul>	<b>EXEC</b>