## Letter of Motivation

In October 2012, ICANN issued invitation to interested individuals to apply for Volunteer Review Team Member positions to serve on the second Accountability & Transparency Review Team (ATRT 2).

In 2010, I served on the first Accountability & Transparency Review Team (ATRT) which conducted the review on ICANN's accountability and transparency and also lay the foundation for ATRT 2. With collective effort of all the members, ATRT had put forward 27 recommendations for ICANN. The final report of ATRT delivered on 31 December 2010 and accepted by Board for implementation on 24 June 2011. After that, I had been keep close eye on the implementation of the 27 recommendations.

I believe accountability and transparency are of great importance to ICANN. Without them, ICANN will have the risk on losing its vigor and credibility in Internet arena around the world. And I am delighted to see that ICANN indeed make progress in some extent on accountability and transparency along with the **ATRT** process and successively implementation of the 27 recommendations. However, there is still more room for further improvement. I would like to take this opportunity to apply for a member of ATRT 2 on behalf of GAC. With the working experience of ATRT, I am ready to better serve as the member of the forthcoming review team and make more contributions as much as I can.